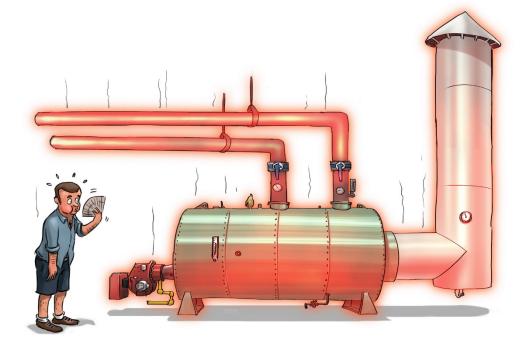
Heat Pumps in Non-Residential Buildings



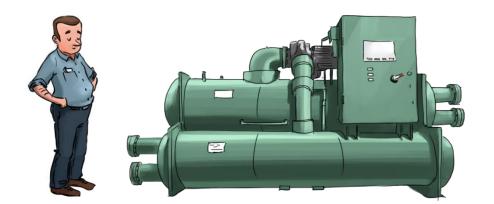
Specialists in Energy Ecosystems



Competitive Advantages of Heat Pumps

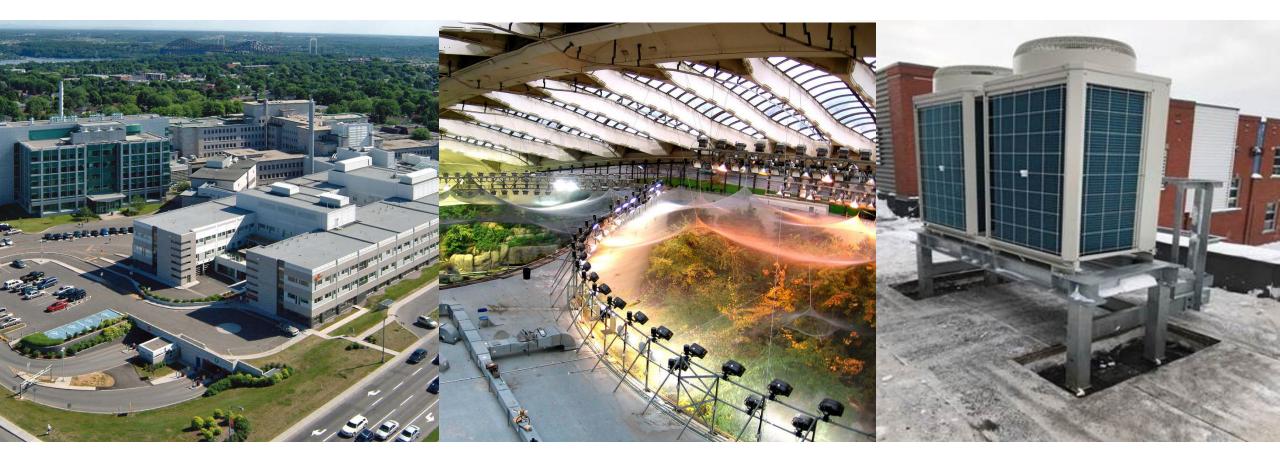


Oil Boiler: $1.0 \text{ ton } CO_2$ Gas Boiler: $0.7 \text{ ton } CO_2$ Steam: $0.6 \text{ ton } CO_2$



Electric Heat Pump: 0.2 ton CO₂

Emerging Technologies and Applications



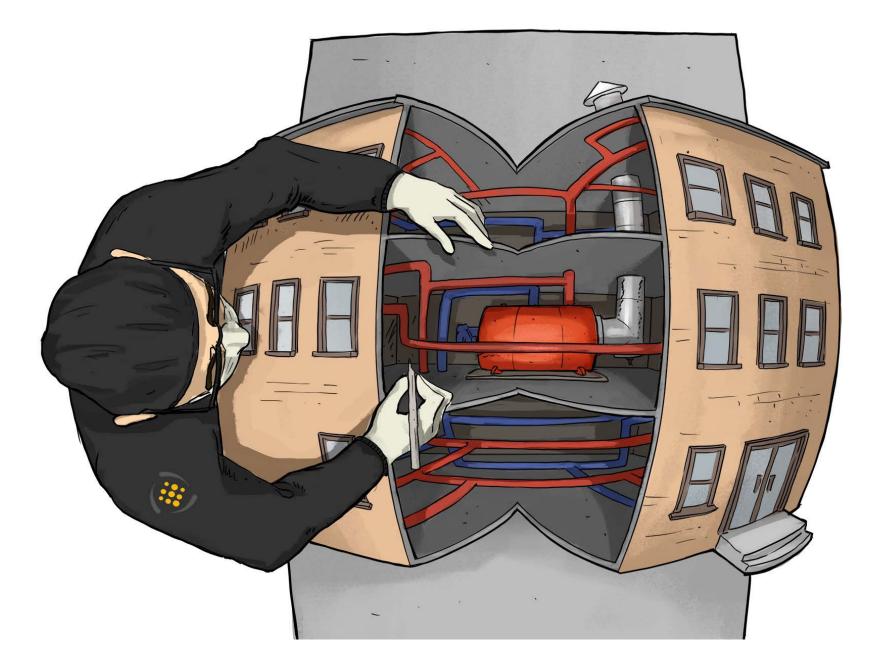
Heat Recovery

Ground-Source

Air-Source

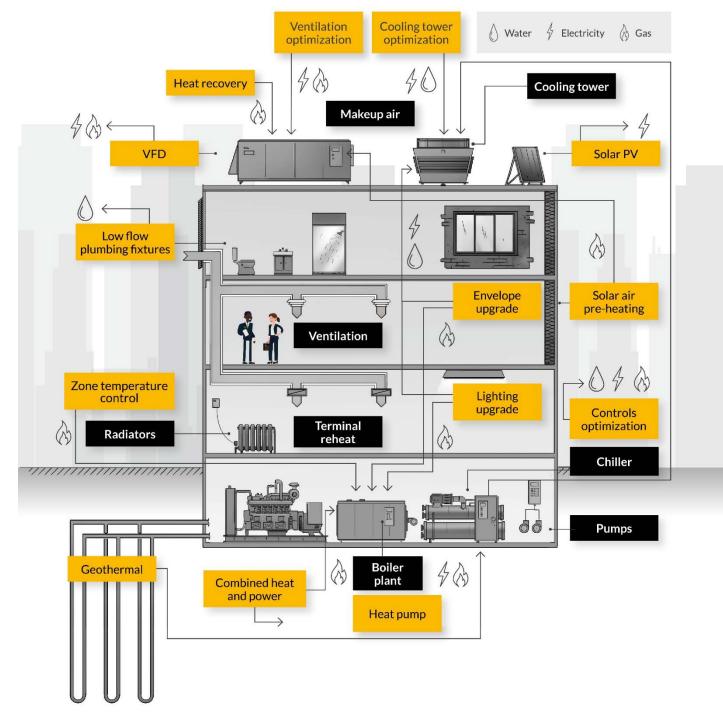
Integrating Heat Pump Technology

Modifications to the Building Energy Ecosystems



Business Model Innovations

Enables Deep Retrofits, Integrated Projects



Business Model Innovations

Alignment of Interests

True Commitment to Delivering Results



Business Model Innovations

Alignment of Interests

True Commitment to Delivering Results



Integrated Energy Performance Contracting



ecosystem